

**Ash Creek Water Control District
Board of Directors
REGULAR MEETING**

**Thursday, September 1, 2022
7:00 A.M.**

MEETING NOTICE & AGENDA

1. Call to order
2. Roll Call
3. Approval of previous meeting minutes: August 4, 2022
4. Audience Comments
5. Director Comments
6. Reports
 - A. Finance
 - a. Monthly Report
 - b. Report in Lieu of Audit, 2022
 - c. Budget V. Actual, 2020-22
 - d. Cash Schedule, FYE 06/30/2022
 - B. Phone
 - C. Nutria
 - D. Engineer's Report
 - E. Subcommittee Report: Outreach
7. Unfinished Business
 - A.
8. New Business
 - A. Birdwalk.
 - B. SDAO Request – Legislative Advocacy
9. Miscellaneous Business/Information Items
 - A. Correspondence
 - B. Task Log
10. Adjourn

Notice of Regular Meeting

The Board of Directors of Ash Creek Water Control District will hold a Regular Meeting at 7:00 a.m. on Thursday, September 1, 2022. The meeting will be conducted via video conference. To provide comments in advance or to get videoconference attendance information, email the District Secretary at DistSec@ashcreekwcd.com, no later than 5:00 pm, August 31, 2022.

**Ash Creek Water Control District
Board of Directors
REGULAR MEETING**

Thursday, August 4, 2022

1. Call to order. The meeting was called to order at 7:03 am via videoconference by Chair Dan Farnworth.

2. Roll Call:

Board Present: Dan, Andrea, Madeline, Ed, Roger, Donna

Board Absent: Tom (excused), Mancil (excused)

Others Present: Karin Johnson, Todd Whitaker, Anne Scheck

3. Approval of previous meeting minutes. Roger noted his last name was misspelled. Madeline moved to approve July 7, 2022 minutes as corrected; Ed seconded. Motion passed by all present.

4. Audience Comments. None.

5. Director Comments:

A. Madeline: 0.14" precipitation in July, up from 0.00 last July. Received news from the agency holding her easement, that they are interested in an ivy pull in Oct/Nov. It would be a good opportunity to look for the emerald ash borer. She will invite Bryan Dutton's group.

B. Andrea: displayed poster created by her granddaughter for Farmapalooza at her property; all are invited. It will be on Saturday, August 13th, from 6-9 pm.

C. Ed: there were 8-9 deer running around. "Tripod", the three-legged deer, is still around.

D. Roger: yesterday went walking on the new F St bridge. The garbage can was overflowing with trash, looks like the lid lifted up. Donna suggested he contact city maintenance department. Karin also suggested Indy Works.

E. Donna: seeing fawns

F. Dan: The Emerald Ash Borer has appeared in Oregon, up in Forest Grove. It is very destructive; kills ash trees in 1-4 years. This is concerning to our district, as ash trees provide needed shade along the creek. There is no successful campaign to eliminate the insect as of yet. Wondering what ACWCD can do; we need to start thinking about this, with the loss of trees, we will get bloom of vegetation along the creek. Madeline noted that seeing an increase of woodpeckers is an indicator of the insect. Insects leave D-shaped holes in the trunks. Dan reported you can find photos online of the bug, damage. Andrea asked if they go for other trees; Dan is not sure; there is devastation the east coast. Madeline suggested planting alternate trees. Todd hasn't heard of solutions as of yet. Dan noted the state is beginning to investigate with several groups. He is worried about the loss of ash trees; perhaps stay on top of plantings. Madeline noted articles in the Statesman and Capital Press.

6. Reports

A. Finance. Andrea asked Dan and Karin – she received an email from Gloria about getting out sharefiles emails monthly. Karin would like to get them; Dan already gets them and would like to continue to do so.

Andrea summarized the monthly report (Attachment #1):

- a. Cash in Bank: LGIP - \$361,710.05; PTB - \$2,808.50.
- b. She reviewed the checks issued: #2238-2243.

B. Phone. No report.

C. Nutria. Ed summarized the nutria report for July (Attachment #2); 2 caught, 55 traps out.

D. Engineer's Report. Todd reported:

- stopped by Riverview Park to look at restoration; the willow stakes are doing well, surprised at survival rate, 90% so far.
- spraying done a few weeks ago; went well.

E. Subcommittee Report: Outreach. Andrea reported on the activity at Farmers Market. Mancil has list of persons that stopped by. It was enjoyable, but had several lulls. Able to give out information about the District. Bryan Dutton was there in the morning. A woman who was a retired biologist from OSU was looking for persons interested in learning about riparian areas; he introduced her to Bryan. Some of the board noted they didn't get the second postcard mailing. Ed noted we could have a banner for the booth; he volunteered to get it made. Dan asked – we are getting information out about the district - now what? Discussion. Donna said there is not much enthusiasm for doing this again in August; we looking for a younger demographic. Andrea said there was not much potential for board recruitment. Dan asked if we should go up to Dallas; he would like to have board representation from the west. Discussion of how to handle blackberry and other vegetation concerns - should we be tracking, how to access information, use of website. Outreach committee will look at next steps.

7. Unfinished Business

A. School grants. Andrea noted now that teachers are back in the buildings, she will send information to previous recipients. So far, we have just the one applicant.

B. Properties within District. Dan – do we have a list of properties that are adjacent to creek? Todd – yes.

8. New Business. None.

9. Miscellaneous Business/Information Items

A. Roger went to Indy Works website

B. Ed – banner size: 2' X 8'? Consensus. He will double check cost prior to ordering.

C. Correspondence. No action needed from correspondence. SDAO member update was submitted; it is due by Aug 15th.

D. Task Log. Laptop continuing.

E. Donna – organized the subcommittee; wants to be sure what it is tallying. Dan – who are, where property is, etc. Brief discussion. Once determined what problem is, decide how to handle, with database of information. She will try to pull a subcommittee meeting together on the 20th.

10. Adjourn. With no further business, Ed moved to adjourn; Roger seconded. Motion passed by all present.

Meeting adjourned 7:55 am

Next meeting: September 1st.



Oregon Secretary of State – Audits Division

Report in Lieu of Audit

Fiscal year reported (MM/DD/YYYY):	<input type="checkbox"/> Final report — municipality dissolved	Municipal customer number*:
First day*:	Last day*:	

Name of municipality (use the official legal name)*:

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Mailing address New or change of address

Street or P.O. box*:		
City*:	County*:	ZIP code*:

Registered agent (ORS 198.340) New registered agent

Name:	Address (street/city/state/ZIP code):

Officers*

Name:	Title:	Address (street/city/state/ZIP code):

Fidelity or faithful performance bond (ORS 297.435 (2)(c))

Name of company*:
Name of person(s) covered*:
Amount of coverage (should <i>equal or exceed</i> total receipts/revenues [Part A total])*:

Account balances

Please list the balances, per your accounting records, as of the last day of the year reported:

Cash (from banks, credit unions, county/state investment pools, etc.): _____

Other assets (from land, buildings, equipment, vehicles, etc.): _____

Accounts payable (e.g., to rents, payroll, utilities): _____

Long-term debt (from bonds, loans, leases or other outstanding debt): _____

By checking this box*, I hereby certify that the information contained in this report is true and correct to the best of my knowledge and belief. Sign (or type, if submitted electronically) the name of the publicly elected official responsible for the information described in this report.

Elected official's signature:	Date (MM/DD/YYYY)*:	Title*:
Elected official's printed name*:		Phone number*:

Fiscal year reported (MM/DD/YYYY):	Municipal customer number*:
First day*:	Last day*:

Budgeted and actual transactions

Note: Budget columns are required if your organization is subject to the requirements of Local Budget Law (ORS 294).

Part A: Revenues/receipts	General operating fund		Fund:		Fund:		Totals (actual columns only)
	Budget	Actual	Budget	Actual	Budget	Actual	
Property taxes							
Charges for services							
Assessments							
Grants (state and federal)							
Long-term debt proceeds							
Other revenues							
Part A total:							

Part B: Expenditures/ disbursements	General operating fund		Fund:		Fund:		Totals (actual columns only)
	Budget	Actual	Budget	Actual	Budget	Actual	
Personal services							
Material and services							
Capital outlay							
Debt service							
Contingencies							
Other expenditures							
Part B total*:							

Part C: Transfers between funds

Transfer-in							
Transfer-out							

Report summary

Enter total expenditures/disbursements (Part B total [†])	
Filing fee (see table, right)	

Filing fee (per ORS 297.285)

Total expenditures (Part B total [†])	Filing fee
\$0–\$50,000	\$20
\$50,001–\$150,000	\$40

Filing instructions

This report is due within 90 days from the end of your fiscal year. Save a copy for your records. Please submit the completed report and required filing fee to the following address or email:

Secretary of State — Business Services Division

255 Capitol Street NE, Suite 180

Salem, OR 97310

MunicipalFilings.SOS@oregon.gov

*This is a required field.

[†]If total expenditures/disbursements (Part B total, above) exceed \$150,000, the municipality must have an audit or review for this fiscal year (per ORS 297.435).

ASH CREEK WATER CONTROL DISTRICT BUDGET TO ACTUALS, FY 2020-22.2

HISTORICAL DATA			RESOURCES			
Actual FY 14-16	Actual FY 16-18	Adopted FY 18-20	GENERAL FUND RESOURCE DESCRIPTION	ADOPTED 2020-22	ACTUAL thru 06/30/22	BALANCE
			1. Beginning Fund Balance:			
\$ 195,389	\$ 245,760	\$ 295,000	a. Available Cash On Hand (cash basis), OR	\$ 360,000	\$ 374,912	\$ (14,912)
			b. Net Working Capital			
\$ 4,007	\$ 2,813	\$ 4,000	2. Previously levied taxes to be received	\$ 4,000	\$ 2,786	\$ 1,214
\$ 2,588	\$ 7,800	\$ 7,500	3. Interest	\$ 7,500	\$ 4,791	\$ 2,709
			4. OTHER RESOURCES:			
\$ 276	\$ 207	\$ 150	a. Miscellaneous	\$ 200	\$ 100	\$ 100
\$ 202,260	\$ 256,580	\$ 306,650	Total Resources, Except Taxes to be Levied	\$ 371,700	\$ 382,590	\$ (10,890)
		\$ 46,084	Taxes Necessary To Balance: 2018-19			
		\$ 46,703	Taxes Necessary To Balance: 2019-20			
			Taxes Necessary To Balance: 2020-21	\$ 50,470	\$ 52,484	\$ (2,014)
			Taxes Necessary To Balance: 2021-22	\$ 51,984	\$ 54,508	\$ (2,524)
\$ 76,746	\$ 89,943		Taxes Collected in Year Levied			
\$ 279,006	\$ 346,523	\$ 399,437	TOTAL RESOURCES	\$ 474,154	\$ 489,581	\$ (15,427)

Actual FY 14-16	Actual FY 16-18	Adopted FY 18-20
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HISTORICAL DATA			EXPENDITURES			
Actual 14-16	Actual 16-18	ADOPTED 18-20	GENERAL FUND EXPENDITURE DESCRIPTION	ADOPTED 2020-22	ACTUAL thru 06/30/22	BALANCE
			PERSONAL SERVICES			
	\$ -	\$ -	TOTAL PERSONAL SERVICES			
			MATERIALS & SERVICES			
\$ 4,800	\$ 4,800	\$ 7,000	Administration	\$ 4,800	\$ 4,400	\$ 400
\$ -		\$ 5,000	Audit	\$ 3,000	\$ -	\$ 3,000
\$ 40	\$ 40	\$ 60	Audit Report, State Filing Fee	\$ 50	\$ 60	\$ (10)
			Ash Creek 10 Year Plan:			
\$ 4,868	\$ 880	\$ 10,000	1. Knowledge Based Initiatives	\$ 7,000	\$ 3,625	\$ 3,375
			2. Projects - Physical			
\$ 8,222	\$ 12,414	\$ 50,000	a. Dedicated	\$ 205,000	\$ 80,206	\$ 124,794
\$ 1,045	\$ 5,607	\$ 30,000	b. Other	\$ 7,100	\$ -	\$ 7,100
\$ 660		\$ 25,000	3. Policy Initiatives	\$ 5,000	\$ 500	\$ 4,500
\$ 880	\$ 1,620	\$ 25,000	Engineering, Misc	\$ 5,000	\$ 3,813	\$ 1,187
\$ 8,700	\$ 9,658	\$ 25,000	Projects: Other	\$ 5,000	\$ 9,129	\$ (4,129)
\$ 2,358	\$ -	\$ 3,000	Travel & Training	\$ 3,000	\$ -	\$ 3,000
\$ 36	\$ 3,211	\$ 3,500	Elections	\$ 3,500	\$ 4,116	\$ (616)
			Insurance:			
\$ 450	\$ 450	\$ 450	a. Bond	\$ 600	\$ 650	\$ (50)
\$ 2,595	\$ 2,545	\$ 2,750	b. Liability	\$ 3,000	\$ 3,408	\$ (408)
\$ 1,121	\$ 1,685	\$ 2,000	c. Worker's Compensation	\$ 1,500	\$ 1,201	\$ 299
\$ -	\$ -	\$ 5,000	Legal	\$ 5,000	\$ -	\$ 5,000
\$ 290	\$ 215	\$ 500	Legal Advertising	\$ 500	\$ 253	\$ 247
\$ 414	\$ 260	\$ 300	Membership Fee: SDAO	\$ 300	\$ 270	\$ 30
			Office Expenses:			
\$ 737	\$ 317	\$ 2,500	a. Miscellaneous	\$ 2,500	\$ 3,049	\$ (549)
\$ -	\$ -	\$ 250	b. Postage	\$ 250	\$ -	\$ 250
\$ 408	\$ -	\$ 250	c. Supplies	\$ 404	\$ -	\$ 404
\$ 1,015	\$ 1,058	\$ 1,500	d. Telephone/office storage	\$ 1,500	\$ 1,121	\$ 379
\$ -	\$ 230	\$ 750	e. Website	\$ 750	\$ -	\$ 750
\$ -	\$ -	\$ -	f. Office Space	\$ 1,200	\$ 420	\$ 780
\$ 38,640	\$ 44,989	\$ 199,810	TOTAL MATERIALS & SERVICES	\$ 265,954	\$ 116,221	\$ 149,733
\$ 38,640	\$ 44,989	\$ 199,810	PAGE TOTALS	\$ 265,954	\$ 116,221	\$ 149,733

\$ 38,640	\$ 44,989		PREVIOUS PAGE TOTALS BROUGHT FWD	\$ 265,954	\$ 116,221	\$ 149,733
			CAPITAL OUTLAY			
\$ -	\$ -		TOTAL CAPITAL OUTLAY			
			TRANSFERRED TO OTHER FUNDS			
\$ -	\$ -		1. Transfers Out - To Reserve Fund	\$ 158,200	\$ 158,200	\$ -
\$ -		\$ 75,000	2. General Operating Contingency	\$ 50,000	\$ -	\$ 50,000
\$ -		\$ 75,000	TOTAL TRANSFERS & CONTINGENCIES	\$ 208,200	\$ 158,200	\$ 50,000
\$ 38,640	\$ 44,989	\$ 274,810	TOTAL EXPENDITURES	\$ 474,154	\$ 274,421	\$ 199,733
		\$ 124,627	UNAPPROPRIATED ENDING FUND BALANCE			
\$ 245,760	\$ 301,533		ENDING FUND BALANCE			
\$ 284,400	\$ 346,522	\$ 399,437	TOTALS	\$ 474,154	\$ 274,421	\$ 199,733

\$ 284,400	\$ 346,523	\$ 399,437	from front page: total resources
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\$ 474,154	\$ 489,581	\$ (15,427)
	\$ (274,421)	
	\$ 215,160	\$ 215,160 EFB

PROJECT RESERVE FUND

Established: Resolution #2020-02, June 2020

HISTORICAL DATA				RESERVE FUND	FISCAL YEAR JULY 1, 2020 - JUNE 30, 2022		
Actual 14-16	Actual 16-18	ADOPTED 18-20	<i>Est. Actual</i> 18-20	DESCRIPTION	ADOPTED 2020-22	ACTUAL thru 06/30/22	BALANCE
				Beginning Fund Balance	\$ -		
				SOURCES:			
				Transfers In	\$ 158,200.00	\$ 158,200.00	\$ -
				Interest	\$ 500.00		
				TOTAL SOURCES	\$ 158,700.00	\$ 158,200.00	\$ -
				USES:			
				Capital Expense			
				Capital Expense - Projects	\$ -	\$ -	\$ -
				TOTAL CAPITAL EXPENSE	\$ -	\$ -	\$ -
				TRANSFERS, DEBT, CONTINGENCY:			
				Contingency	\$ -	\$ -	\$ -
				TOTAL TRF, DEBT, CONTINGENCY	\$ -	\$ -	\$ -
				TOTAL USES	\$ -	\$ -	\$ -
				Ending Balance	\$ 158,700.00	\$ 158,200.00	\$ -

215160.28 s/b efb, gen fund
 158200 efb reserves
 373360.28 cash sched efb

Ash Creek Water Control District

Cash Schedule, Period Ending 06/30/2021

Beginning Fund Balance (07/01/20):	\$ 374,912.20
Total 2020-21 Revenues:	\$ 56,839.73
Total 2020-21 Expenditures:	\$ 81,263.77
Ending Fund Balance (06/30/21):	\$ 350,488.16
Pioneer Trust Bank (Reconciled Bal) (6/30/21):	\$ 12,362.09
Local Government Investment Pool (6/30/21):	\$ 338,126.02
	\$ 350,488.11
net diff	\$ 0.05

Cash Schedule, Period Ending 06/30/2022

Beginning Fund Balance (07/01/21):	\$ 350,488.11
Total 2021-22 Revenues:	\$ 57,829.44
Total 2021-22 Expenditures:	\$ 34,957.27
Ending Fund Balance (6/30/22):	\$ 373,360.28
Pioneer Trust Bank (Reconciled Bal) (6/30/22):	\$ 2,408.44
Local Government Investment Pool (6/30/22):	\$ 370,951.84
	\$ 373,360.28
net diff	\$ -

Call to Action: Pass a Legislative Advocacy Policy or Resolution

From: Frank Stratton, SDAO Executive Director

By now, I'm sure you are well aware of the failure of special districts to obtain a share of the American Rescue Plan funding for COVID relief, while Oregon cities and counties received \$1.5 billion. We have had a chance to reflect and investigate what we collectively could have done differently to achieve a better result from the Oregon Legislature. One of the things we have heard from many legislators is that they didn't think about special districts or didn't believe special districts needed funds because they didn't hear from them. They heard directly from nearly every city and county, but less than 100 out of almost 1,000 special districts made contacts with their legislators.

When SDAO sent out our *Call to Action* legislative alerts, asking members to contact legislators, we were always under a short timeline. Things move very rapidly during the legislative session requiring swift action and an ability to quickly adjust strategy. When we followed up with members that didn't reach out to their legislators, we heard one overarching common theme. Members felt they needed to get board action before they could take a position, and they were unable to respond under such a compressed timeline because their boards only meet once a month.

We believe we have a solution to this problem that has been successfully implemented by our fellow special district associations in other states. We have developed a customizable model resolution, reviewed by legal counsel, that will give either the district's general manager/fire chief or board chair the ability to take legislative positions on certain topics recommended by SDAO without full board approval. This sample policy/resolution can be found in the new [SDAO Legislative Action Toolkit](#) under the Taking Positions on Legislation heading or by [clicking this link](#) to download the Microsoft Word document.

Please consider passing such a resolution using this template!! It is extremely important that we get a better response when reaching out to legislators on issues of importance to special districts. Even if an issue doesn't directly impact your district, through collective action we can support each other for the benefit of all. Collectively we have more members and elected officials by far than any other type of local government. Together we can make an impact, but the legislature must hear from us on mass!

New Legislative Action Toolkit

This sample policy/resolution is part of our new [Legislative Action Toolkit](#) that we developed to assist Oregon's special districts in making their voices heard. We have put together several resources to help you promote and advocate for your district.

Our goal in designing this toolkit is to make it easy for all our members to reach out to create or further develop relationships with legislators. We understand that this may be intimidating at first. However, it is critical that our state's decisionmakers know who special districts are, what they do, and their value to Oregon communities.

I encourage you to look at all the available resources in this toolkit. Our team has created a variety of sample letters for you to use in your advocacy efforts with legislators, as well as tips and tricks for meeting with elected officials, state senate and representative directory links, and sample letters to send to your local paper.

Do you already have a relationship with your state representative and/or senator? Be sure to fill out our [grassroots mobilization survey](#) found under the Grassroots Mobilization heading in the toolkit.

Future Legislative Alerts

To ensure you receive future legislative alerts, make sure that SDAO has your correct email address on file by calling us at 800-285-5461 or emailing sdao@sdao.com. We also encourage you to whitelist the sdao.com domain through your email provider to avoid messages inadvertently going to your spam or junk folder.

POLICY OR RESOLUTION TITLE: Legislative Advocacy Policy

POLICY OR RESOLUTION NUMBER: []

Purpose

The purpose of the policy is to guide [DISTRICT] officials and staff in considering legislative or regulatory proposals that are likely to have an impact on [DISTRICT], and to allow for a timely response to important legislative issues.

The purpose for identifying Legislative Advocacy Procedures is to provide clear direction to [DISTRICT] staff and Board of Commissioners with regard to monitoring and acting upon bills during state and federal legislative sessions. Adherence to Legislative Advocacy Procedures will ensure that legislative inquiries and responses will be administered consistently with “one voice” as to the identified Advocacy Priorities adopted by the Board of Commissioners. The Legislative Advocacy Procedures and Advocacy Priorities will provide the [DISTRICT] General Manager, Board President, or other designee, discretion to advocate in [DISTRICT]’s best interests in a manner consistent with the goals and priorities adopted by the Board of Commissioners.

Policy Principles

This policy provides [DISTRICT]’s General Manager, Board President, or other designee, the flexibility to adopt positions on legislation in a timely manner, while allowing the Board of Commissioners to set Advocacy Priorities to provide policy guidance. The Board of Commissioners shall establish various Advocacy Priorities and, so long as the position fits within the Advocacy Priorities, staff is authorized to take a position without board approval.

Whenever an applicable Advocacy Priority does not exist pertaining to legislation affecting the [DISTRICT], the matter shall be brought before the Board of Commissioners for formal direction from the Board of Commissioners.

Generally, the [DISTRICT] will not address matters that are not pertinent to the district’s local government services, such as social issues or international relations issues.

Legislative Advocacy Procedures

It is the policy of [DISTRICT] to proactively monitor and advocate for legislation as directed by the Advocacy Priorities and by the specific direction of the Board of Commissioners. This process involves interaction with local, state, and federal government entities both in regard to specific items of legislation and to promote positive intergovernmental relationships. Accordingly, involvement and participation in regional, state, and national organizations is encouraged and supported by the [DISTRICT].

Monitoring legislation is a shared function of the Board of Commissioners and General Manager or designated staff. The Legislative Advocacy Procedures are the process by which staff will track and respond to legislative issues in a timely and consistent manner. The General Manager, or other designee, will act on legislation utilizing the following procedures:

1. The General Manager, Board President or other designee shall review requests that the [DISTRICT] take a position on legislative issues to determine if the legislation aligns with the district's current approved Advocacy Priorities.
2. The General Manager, Board President or other designee will conduct a review of positions and analysis completed by the Special Districts Association of Oregon and other local government associations when formulating positions.

If the matter aligns with the approved priorities, [DISTRICT] response shall be supplied in the form of correspondence to the legislative body reviewing the bill or measure. Advocacy methods utilized on behalf of the district, including but not limited to letters, phone calls, emails, and prepared forms, will be communicated through the General Manager, Board President, or designee.

3. All draft legislative position correspondence initiated by the General Manager, Board President or designee shall state whether the district is requesting "support", "support if amended", "oppose", or "oppose unless amended" action on the issue and shall include adequate justification for the recommended action.
 - a. Support – legislation in this area advances the district's goals and priorities.
 - b. Oppose – legislation in this area could potentially harm, negatively impact or undo positive momentum for the district, or does not advance the district's goals and priorities.
4. The General Manager or Board President may also provide correspondence of concern or interest regarding a legislative issue without taking a formal position on a piece of legislation.
5. When correspondence is sent to a state or federal legislative body, the appropriate federal or state legislators representing the [DISTRICT] shall be included as a copy or "cc" on the correspondence. The appropriate contacts at the Special Districts Association of Oregon and other local government associations, if applicable, shall be included as a cc on legislative correspondence.
6. A position may be adopted by the General Manager, Board President or designee if any of the following criteria is met:
 - a. The position is consistent with the adopted Advocacy Priorities;
 - b. The position is consistent with that of organizations to which the district is a member, such as the Special Districts Association of Oregon; or
 - c. The position is approved by a committee created by the Board of Commissioners.
7. All legislative positions adopted via a process outside of a regularly scheduled Board Meeting shall be communicated to the Board of Commissioners at the next regularly scheduled Board Meeting. When appropriate, the General Manager, Board President or other designee will submit a report (either written or verbal) summarizing activity on legislative measures to the Board of Commissioners.

Advocacy Priorities

Revenue, Finances, and Taxation

Ensure adequate funding for special districts' safe and reliable core local service delivery. Protect special districts' resources from the shift or diversion of revenues without the consent of the affected districts.

Promote the financial independence of special districts and afford them access to revenue opportunities equal to that of other types of local agencies. Protect and preserve special districts' property tax allocations and local flexibility with revenue and diversify local revenue sources.

Support opportunities that allow the district to compete for its fair share of regional, state, and federal funding, and that maintain funding streams. Opportunities may include competitive grant and funding programs.

Opportunities may also include dedicated funding streams at the regional, state, or federal levels that allow the district to maximize local revenues, offset and leverage capital expenditures, and maintain district goals and standards.

Governance and Accountability

Enhance special districts' ability to govern as independent, local government bodies in an open and accessible manner. Encourage best practices that avoid burdensome, costly, redundant or one-size-fits-all approaches.

Protect meaningful public participation in local agency formations, dissolutions, and reorganizations, and ensure local services meet the unique needs, priorities, and preferences of each community.

Oppose additional public meeting and records requirements that unnecessarily increase the burden on public resources without effectively fostering public engagement and enhancing accountability of government agencies.

Promote local-level solutions, decision-making, and management concerning service delivery and governance structures while upholding voter control and maintaining district control over local government jurisdictional reorganizations and/or consolidations.

Oppose legislation that weakens the liability protections of special districts and their public officials granted under the Oregon Tort Claims Act or similar federal legislation.

Human Resources and Personnel

Promote policies related to hiring, management, benefits and retirement that afford flexibility, contain costs, and enhance the ability to recruit and retain highly qualified, career-minded employees to public service. As public agency employers, support policies that foster productive relationships between management and employees.

Maintain special districts' ability to exercise local flexibility by minimizing state mandated contract requirements. Oppose any measure that would hinder the ability of special districts to maximize local

resources and efficiencies through the use of contracted services.

Infrastructure, Innovation, and Investment

Encourage prudent planning for investment and maintenance of innovative long-term infrastructure. Support the contracting flexibility and fiscal tools and incentives needed to help special districts meet Oregon's changing demands. Promote the efficient, effective, and sustainable delivery of core local services.

Prevent restrictive one-size-fits-all public works requirements that increase costs to taxpayers and reduce local flexibility.

[Add Additional Priorities Relevant to Your District]